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To: Management, *Alpine Pools and Spas*

Make a Splash: Analyzing Small Business Transaction Count Patterns to Improve Business Operations

EXECUTIVE SUMMARY

In response to a request from the management team at Alpine Pools and Spas, statistical consultants conducted a comprehensive analysis of three years of transaction and sales data to derive actionable insights for their business operations. The dataset, originating directly from the business's 'point of sale' software, provided rich information for investigating transaction patterns regarding various factors such as the day of the week, time of day, season, and weather conditions.

There were two primary objectives of this analysis. The first was to develop a model to obtain the expected number of transactions based on variables identified by the management team. The second objective was to explore suspicions that the team wanted to formally test, which were to explore seasonal variations in sales categories and investigate the impact of rainfall on transactions involving pool cleaning equipment. These questions were addressed through statistical methodologies including Poisson regression, chi-square tests of independence, and exploratory data analysis. The transaction dataset provided by the client was used in union with a weather data sourced from The National Centers for Environmental Information (NCEI).

The day of the week, time of day, summer season, and precipitation amounts were all found to be significant predictors of the expected transaction count, and the final model can be found on page 5 of this report, or in the footnote below. Additionally, a decision tree that can be used to model the expected transaction count can be found on page 6. The chi-square tests revealed significant differences in sales of product categories across different months, noting a general increase in sales of all product categories in the summer months. Pool chemicals were the most purchased product in the summer months, and winter & spa products were the most purchased products in the winter months. Additionally, Poisson regression analysis yielded the finding of a negative impact of rainfall on the count of transactions of pool cleaning equipment.

These insights will be useful for the management team at Alpine Pools and Spas to enhance inventory management strategies, optimize operational efficiency, and align staffing resources with fluctuating transaction volumes influenced by seasonal and weather patterns.

$$\text{Expected Transaction Count} = 1.416 + (0.189 * \text{Mon}) + (0.06825 * \text{Tues}) + (0.21922 * \text{Wed}) + (0.16865 * \text{Thurs}) + (-0.051 * \text{Sat}) + (-0.179 * \text{Sun}) + (0.28350 * \text{Morning}) + (0.44665 * \text{SummerMonth}) + (-0.26346 * \text{PRCP}) + (-0.36191 * \text{Snowfall})$$

1.0 - PROJECT DESCRIPTION

The Management of Alpine Pools and Spas engaged the author of this report to assist with drawing insights from three years' worth (1/1/2020- 12/30/2023) of transaction and sales data from their small business. The data that they are interested in analyzing comes directly from their 'point of sale' software and includes information about sales transactions and service calls. Since this dataset comes directly from the software without intervention or treatment, this is considered an observational analysis.

The first question this report aims to address is a request for a model that the client can use to predict transaction counts based on factors such as the day of the week, time of day, seasonality, and weather conditions. The second and third questions that this report aims to address are based on suspicions that the client wants to formally test, which explore seasonal variations in sales categories as well as assess the impact of rainfall on transactions of pool cleaning equipment.

The findings from this report will inform strategies for inventory management, operational efficiency, staffing considerations, and the ability to better align with expected transaction volume based on weather influences.

1.1 - RESEARCH QUESTIONS

The following research questions will be addressed in this report:

1. Given the factors that the client suspects affect the number of sales in a given day, are we able to determine the expected number of transactions that will occur? The specific factors the clients are interested in are: the day of the week, the time of day, if it is during the summer season or not, the amount of rain for the day, if it snowed that day, and the average temperature of the day.
2. Are transaction numbers of different products consistent throughout the year, or is there variation of the category of the sale based on the month?
3. Is there an increase in the number of transactions of pool cleaning equipment (pool maintenance, cleaning equipment, and balancing chemicals) on days that it rains?

1.2 – STATISTICAL QUESTIONS

1. Can we model the count of expected transactions using the day of the week, the time of day, if it is the summer season or not, the amount of rain, if it snowed that day, and what the average temperature is? Can this information be conveyed in both an equation and tree format?
 - a. This question will be assessed using Poisson regression and decision tree modeling.

2. Are there statistically significant differences in the number of transactions across different categories of products and months of the year?
 - a. This question will be assessed using chi-square test of independence and exploratory data analysis.
3. Is there an increase in the number of transactions of pool cleaning equipment (pool maintenance, cleaning equipment, and balancing chemicals) on days that it rains?
 - a. This question will be assessed using Poisson regression.

1.3 – VARIABLES

The main dataset utilized for this report was provided from the client and included all transaction information for the business from January 1st, 2020 through December 30th, 2023. This data was exported directly from the software that is used to facilitate sales and scheduling of service. This dataset included eighteen different variables detailing information about the product, the customer, the salesperson, and the price of the item. For purposes of this study, only four variables pertaining to the transaction and product type were initially retained from this dataset, which were *ID*, *Category*, *Date*, and *Quantity*. Six variables were created from these retained variables either as intermediate variables or to assist with addressing the research questions, which were *SalesDate*, *Time*, *Morning*, *SummerMonth*, *DayOfWeek*, *Month*, and *CategoryGroup*. The *CategoryGroup* variable was created to combine similar groups from the *Category* variable to reduce the number of unique categories for the analysis (see Table A.1.2 in Appendix A). The categories were grouped based on feedback from the client. The variables from the transaction dataset that are in the final dataset and utilized in the analysis can be seen in more detail in Table A.1.1 in Appendix A.

Weather and precipitation information for the area that the business is located was obtained in a separate dataset from The National Centers for Environmental Information (NCEI)¹. This dataset included twenty-three different variables detailing information on the precipitation, the snowfall, and the temperature of the local area. For purposes of this study, only four variables were retained from this dataset, which were the *DATE*, *PRCP*, *SNOW*, and *TAVG*. These retained variables were used to create two additional variables used to assist with addressing the research questions, which were *Rain* and *Snowfall*. The variables from the weather dataset that are in the final dataset utilized in the analysis can be seen in more detail in Table A.1.1 in Appendix A.

The transaction dataset was transformed so that every observation represents the count of transactions of a specific category of product for a given day, split by morning and afternoon sales. This count is

¹ Dataset Documentation: https://www.ncei.noaa.gov/data/daily-summaries/doc/GHCND_documentation.pdf

represented with the *TransactionCount* variable. The weather information was appended to each observation based on a matching date so that the weather information for that day was available for analysis. To address the research questions, the *TransactionCount* variable was treated as the response variable and all other variables were treated as explanatory variables.

2.0 - EXPLORATORY DATA ANALYSIS (EDA)

In total, there are 47,187 unique transactions in the dataset. The final dataset consists of 8,609 observations, where each observation contains information on the count of transactions for products within a given category in the morning or afternoon of a given day. There are no missing values in the dataset, and all 8,609 observations have a value for each of the variables.

The *TransactionCount* variable represents the count of transactions for a given product category per time period (Morning/Afternoon), therefore it is not surprising that this variable exhibits a right-skewed distribution which can be seen in Figure 1. In the span of 1/1/2020 through 12/30/2023, there was an average of 5.48 transactions per product category and time of day (Morning/Afternoon). With a standard deviation of 11.339, this transaction count varies quite considerably across days and times of the day.

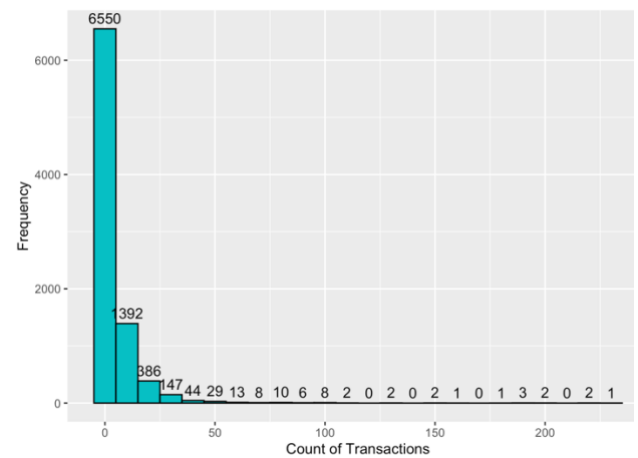


Figure 1: Distribution of TransactionCount

The *PRCP* and *SNOW* variables also exhibited right-skewness to their distributions. Both variables peak at a frequency of 0, and as the amount of rain or snow increases, the frequency sharply declines. This aligns with the climate expected in western PA. On average, the Pittsburgh area experiences rain or snow 140 days a year², therefore, most of the days do not experience precipitation which leads to a peak at 0 for both variables. The *TAVG* (average temperature) variable follows a slightly left-skewed distribution, which is also expected for this area and data. Temperature in Pittsburgh often levels around 55-75 degrees F, however it can get colder in the winter months leading to the left skew in the distribution. The distributions and summary statistics of the four continuous variables, *TransactionCount*, *PRCP*, *SNOW*, *TAVG*, can be seen in Table A.2.1 and Figures A.2.8-A.2.11 in Appendix A.

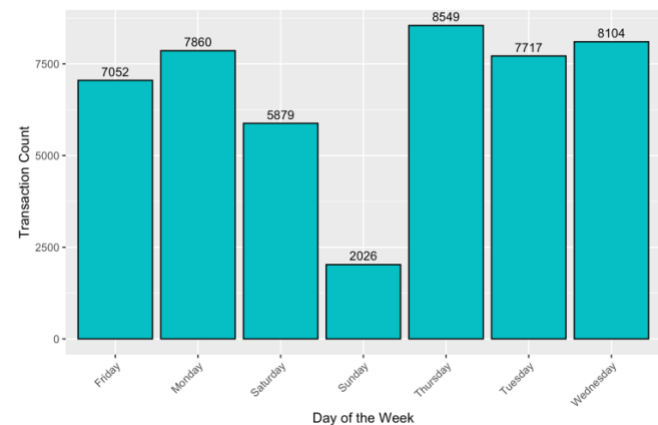


Figure 2: Total Transaction Count by DayOfWeek

² <https://www.bestplaces.net/climate/city/pennsylvania/pittsburgh>

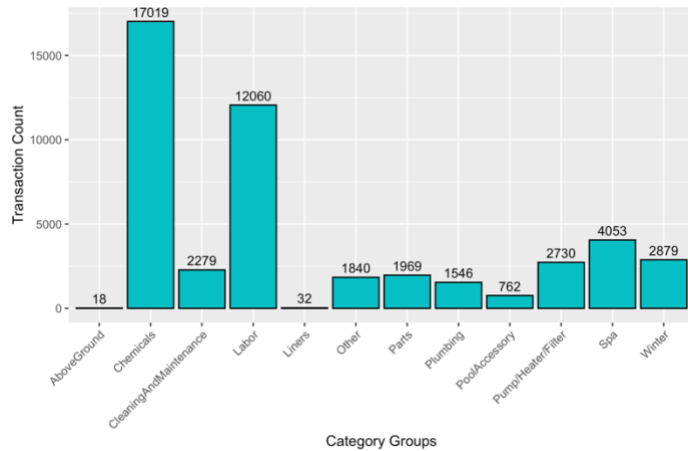


Figure 3: Total Transaction Count by CategoryGroup

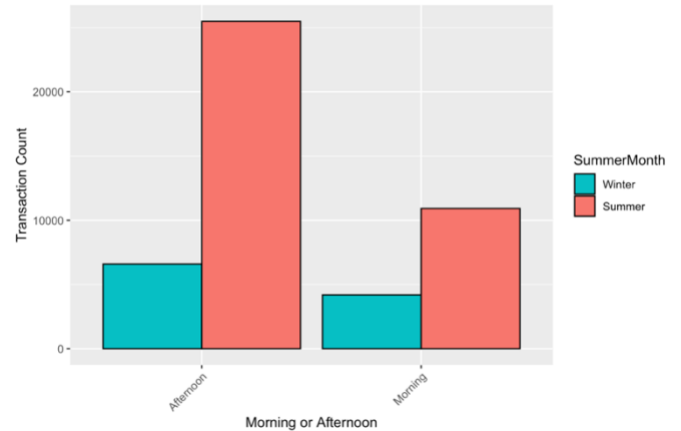


Figure 4: Frequency of Transactions by Morning/Afternoon and Summer/Winter Month

As seen in Figure 2, the total count of transactions appears to be similar for each day of the week, with a slight decrease in transactions on Saturday, and a larger decrease on Sunday. Thursdays had the largest number of unique transactions with 8,549 transactions, and Sundays had the fewest with 2,026. As seen in Figure 3, the categories of products that see the most transactions are the chemicals and labor categories. Both aboveground pool products and liner products have a significantly smaller total transaction count when compared to the other categories. One last observation can be seen in Figure 4, where it can be observed that total count of transactions was largest in the afternoon during the summer months. Relatedly, the total count of transactions was smallest in the morning during the winter. Note that Figures 2 through 4 utilize the total transaction number for the given category, not the frequency of the *TransactionCount* variable in the dataset (which is different compared to Figure 1).

More information about the breakdown, distribution, and summary statistics of these variables can be found in Appendix A.2. The distribution of the categorical variables based on the observation frequency in the dataset can be seen in Tables A.2.2-A.2.6, while the distribution of the categorical variables based on the count of unique transactions can be seen in Tables A.2.12-A.2.16 in Appendix A.

3.0 –STATISTICAL ANALYSIS

3.1- Predicting the Number of Expected Transactions

Poisson Regression was used to produce a model that can be used to predict the expected transactions for a given day based on the following factors: day of the week, time of day, if it is during the summer season or not, the amount of rain, if it snowed that day, and the average temperature of the day. Fitting a Poisson model using *TransactionCount* as the dependent variable led to the conclusion that all these factors were significant in predicting the transaction count. A summary of this model can be found in Table A.3.1 in Appendix A.3.

However, overdispersion was found to be significant (Chi-Square: 8.6, p-value: < 0.001). To adjust for overdispersion, the model was re-fit to utilize a quasi-poisson distribution (See Table A.3.2 for a summary of this model). In this model, the average temperature variable (*TAVG*) was not a significant predictor of the transaction count and was therefore removed. Additionally, the values Saturday, Sunday, and Tuesday for the *DayOfWeek* variable were found to not be significant. The *DayOfWeek* variable was retained since the other levels were significant. Model assumptions were verified in Table A.3.4 in Appendix A.3, and a summary of the final model output can be found in Table A.3.3 in Appendix A.3.

The final model that can be used to predict the expected number of transactions is:

$$\begin{aligned} \text{Expected Transaction Count} = & 1.416 + (0.189 * \text{Mon}) + (0.06825 * \text{Tues}) + (0.21922 * \text{Wed}) + \\ & (0.16865 * \text{Thurs}) + (-0.051 * \text{Sat}) + (-0.179 * \text{Sun}) + (-0.28350 * \text{Morning}) + (0.44665 * \text{SummerMonth}) + \\ & (-0.26346 * \text{PRCP}) + (-0.36191 * \text{Snowfall}) \end{aligned}$$

The following table can be used in tandem with the equation above to predict the estimated transaction count based on the factors in the model:

| Variable | Value in the equation | Variable | Value in the equation |
|----------|------------------------------|-------------|---|
| Mon | 1 if Monday, 0 otherwise | Morning | 1 if morning (before noon), 0 if afternoon |
| Tues | 1 if Tuesday, 0 otherwise | SummerMonth | 1 if summer months, 0 if winter months |
| Wed | 1 if Wednesday, 0 otherwise | PRCP | The amount of rainfall for the day (in mm) |
| Thur | 1 if Thursday, 0 otherwise | Snowfall | 1 if it snows that day, 0 if there is no snow |
| Fri | Mon=Tues=Wed=Thurs=Sat=Sun=0 | | |
| Sat | 1 if Saturday, 0 otherwise | | |
| Sun | 1 if Sunday, 0 otherwise | | |

Table 5: Variable Values to Input in the Predictive Model Equation

From the final model we can conclude that, on average, the expected transaction counts are smaller in the morning time period compared to the afternoon, the expected transaction counts are smaller in the winter months compared to the summer, and the expected transaction counts decrease if it snows compared to if it does not. Additionally, with an increase in the amount of rain received in a day, the expected transaction count decreases. Finally, estimated transaction counts generally are higher on weekdays as opposed to weekends. Based on the coefficients in the model above, we could expect the highest number of expected transactions on Wednesday in the afternoon during the summer when there is not any precipitation or snowfall.

Another way to visualize and determine the predicted expected transaction count is with a decision tree, which can be found on the following page in Figure 6. The expected number of transactions can be found in the final blue circle at the bottom of the tree. Each branch taken is determined by the values of the variable factors that the user is interested in. For example, if the client were interested in the expected

transaction count for afternoon hours during the summer on a Wednesday, and we didn't expect any precipitation, we would follow the branches until we arrived at 8. Therefore, for this situation we would expect, on average, 8 transactions.

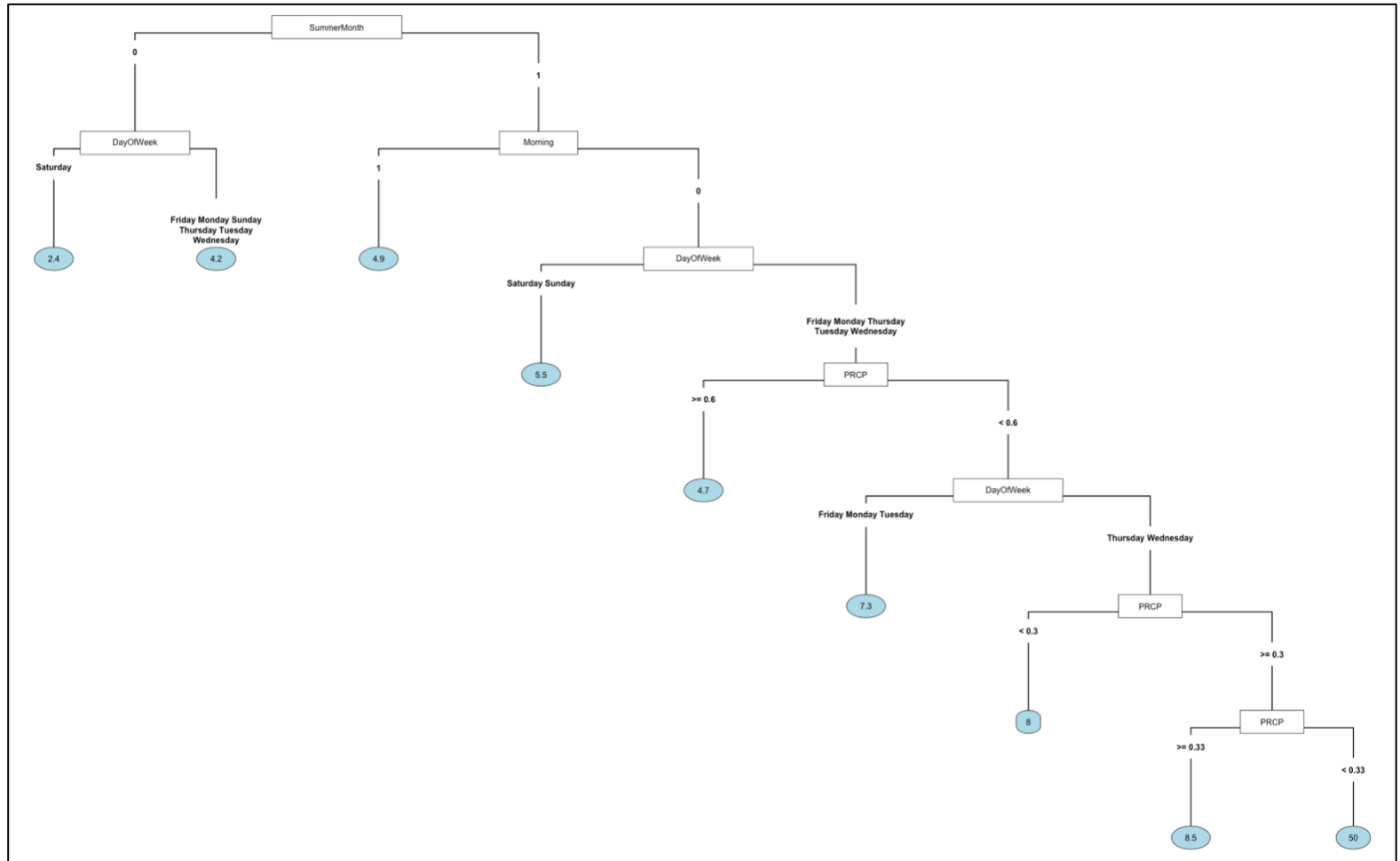


Figure 6: Decision Tree to Determine Expected Transaction Count

3.2- Analyzing Transactions or Product Categories Through the Year

Chi-square tests of independence were conducted to assess if transaction numbers are consistent throughout the year or if there is variation of the category of the sale based on the month. To ensure the expected count of each cell was greater than 5, the 'liner' and 'labor' categories were combined into the 'labor' category, and the 'aboveground' and 'other' categories were combined into the 'other' category. This was acceptable for the client since liner work can be considered outdoor labor sales, and aboveground items are no longer sold so they can be treated in the other category. A summary of the *CategoryGroup* variable after this change can be seen in A.3.5 in Appendix A.3

The Chi-square test yielded the result that there is a statistical difference in the products sold across the twelve months of the year (Chi-square: 1696.1, df: 99, p-value: < 0.001). This indicates that the distribution of the category of products transaction volume changes depending on what month it is (See A.3.6 in Appendix A to review model assumptions).

The next logical question is what trends do we see in the data when it comes to transaction counts within product categories across the twelve months? The distribution of sales for a given month can be seen in Figure 7 below. From this figure we can see that pool chemicals are consistently the most bought product in April through September. Winter products sales start to increase in August and significantly increase in September and stay elevated until November. Generally, the number of transactions across all categories, outside of winter products, peaks in the summer months, decreases through the fall into December, and is at the lowest through the first three months of the year.

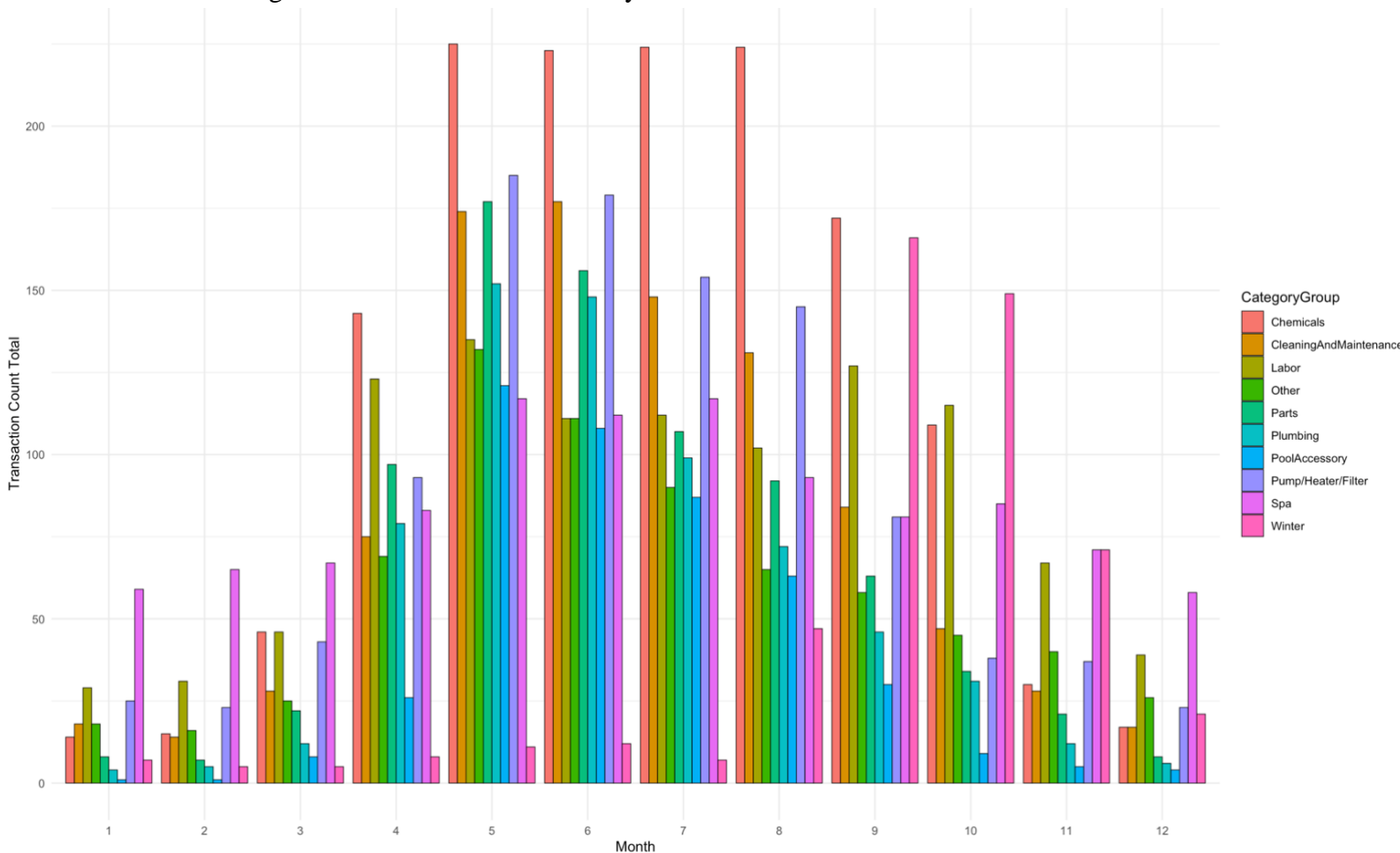


Figure 7: Transaction Count by Month and Category Group

3.3- Analyzing Precipitation and the Number of Expected Transactions

Poisson regression can be used to address the last research question which asks if there an increase in the number of transactions of pool cleaning equipment (pool maintenance, cleaning equipment, and balancing chemicals) on days that it rains. The dataset was transformed where each observation was the count of transactions on a given day for only pool cleaning equipment products. The response of the model was again *TransactionCount*, and the explanatory variable was the *Rain* variable, which was found to be significant at a 0.1 level of significance. A summary of the model can be found in Table A.3.7 in Appendix A.

However, overdispersion was found to be significant (Chi-Square:12.33, p-value: < 0.001). To adjust for overdispersion, the model was re-fit to utilize a quasi-poisson distribution. In this final model, which can be seen in Table A.3.8 in Appendix A, the *Rain* variable was found to be a significant predictor of the count of transactions, with an estimated coefficient value of -0.16443. This indicates that if it were to rain on a given day, the expected number of transactions of cleaning equipment is smaller when compared to days where it doesn't rain. Model assumptions were verified in Table A.3.9 in Appendix A.3

4.0 – RECOMMENDATIONS

1. The first research question asked if we able to predict the number of transactions that will occur based on the day of the week, the time of day, if it is during the summer season or not, the amount of rain for the day, if it snowed that day, and the average daily temperature. The final model that can be used for prediction is:

$$\begin{aligned} \text{Expected Transaction Count} = & 1.416 + (0.189 * \text{Mon}) + (0.06825 * \text{Tues}) + (0.21922 * \text{Wed}) + \\ & (0.16865 * \text{Thurs}) + (-0.051 * \text{Sat}) + (-0.179 * \text{Sun}) + (0.28350 * \text{Morning}) + (0.44665 * \text{SummerMonth}) + \\ & (-0.26346 * \text{PRCP}) + (-0.36191 * \text{Snowfall}) \end{aligned}$$

A decision tree that can be used in a similar fashion to this equation can be seen in Figure 6 on Page 6 of this report.

2. The second research question addressed if transaction numbers are consistent throughout the year or is there variation of the category of the sale based on the month. Based on the results of the Chi-Square test of independence, there is significant evidence that transactions are not consistent throughout the year and the distribution of sales for a given category depends on the month.
3. The final research question looked at if there is an increase in the number of transactions of pool cleaning equipment (pool maintenance, cleaning equipment, and balancing chemicals) on days that it rains. Based on the results of the Poisson regression analysis, there is significant evidence that the expected number of transactions of cleaning equipment decreases on days that it rains (as compared to days where it does not rain).

5.0 – RESOURCES

The software used for this analysis was R (<http://www.r-project.org/>) and Minitab (www.minitab.com/en-us/)

6.0 – CONSIDERATIONS

There are several items with this analysis that should be considered. First, the primary dataset used in this analysis originated from a 'point of sale' software tailored for swimming pool businesses. This software primarily captures sales transactions and service calls, limiting the number of variables available for use in this analysis. Consequently, there may be confounding factors that are not accounted for in the analysis. Additionally, this software and output relies on the data being correctly recorded in the system. Data quality may be compromised due to human error, therefore extensive validation of the dataset was needed.

Another consideration is that this dataset includes transaction information from the peak of the coronavirus pandemic in 2020. Transaction patterns were different from March 2020 through roughly April 2021 compared to what they have been in prior years or in the period since the height of the pandemic. The unique circumstances during the pandemic may have influenced sales distributions and patterns, therefore extending the findings in this analysis to the current economic period must be done with care.

One final consideration is that correlation does not equal causation. Results outlined in this analysis may be due to confounding variables not accounted for in the analysis. For example, the analysis for the third research question found that the expected number of transactions of cleaning equipment decreases on days that it rains. However, there may be the confounding factor that all sales decrease on days that it rains, not just necessarily sales of cleaning equipment. Further analysis is needed.

Finally, R, and Minitab were used to conduct the analysis, produce the figures, and deliver the recommendations. A level of significance of 0.1 was used unless specified otherwise.

It has been a pleasure to work on this analysis and report. Please feel free to reach out with any further questions and I would be happy to address them!

Appendix A.1- Additional Figures and Tables: Variables

| Variable | Source | Description | Valid Values |
|-------------------------|---|--|--|
| SaleDate | Transaction dataset | Date of the Transactions | 01/01/2020 – 12/30/2023 |
| DayOfWeek | Created from Date (transaction dataset) | The day of the week that the transactions occurred on | Monday, Tuesday, Wednesday, Thursday, Friday, Saturday, Sunday |
| Morning | Created from Time (transaction dataset) | A binary variable to specify if the transactions occurred in the morning or in the afternoon | 1: Morning Sale (before 12pm) 0: Afternoon Sale (12pm and after) |
| SummerMonth | Created from Date (transaction dataset) | A binary variable to specify if the transactions occurred during peak season (the summer) or during the off season | 1: Transactions were during summer months (May through September) 0: Transactions were during winter months (October through April) |
| CategoryGroup | Created from Category (transaction dataset) | The category of product that was sold | AboveGround, Chemicals, CleaningAndMaintenance, Labor, Liners, Other, Parts, Plumbing, PoolAccessory, Pump/Heater/Filter, Spa, Winter |
| TransactionCount | Created from ID (transaction dataset) | The count of transactions for the given combination of the other variables. | This can take any countable positive number, including 0 The range of values seen in this dataset is 1 to 232 |
| PRCP | Weather Dataset | Daily precipitation (mm) | This can take any positive number, including 0 The range of values in this dataset is 0 to 2.85 |
| SNOW | Weather Dataset | Daily Snowfall (mm) | This can take any positive number, including 0. The range of values in this dataset is 0 to 8 |
| TAVG | Weather Dataset | The average daily temperature (degrees Fahrenheit) | This can take any value from $(-\infty, \infty)$, however the range of values in this dataset is [14, 83] |
| Rain | Created from PRCP (Weather Dataset) | A binary variable to specify if it rained during the day | 1: There was rain on that day (>0 mm) 0: There was no rain on that day (0 mm) |
| Snowfall | Created from SNOW (Weather Dataset) | A binary variable to specify if it snowed during the day | 1: There was snowfall on that day (>0 mm) 0: There was no snowfall on that day (0 mm) |

Table A.1.1 Final Analysis Variables and Their Descriptions

| CategoryGroup Variable | Category Variable | CategoryGroup Variable | Category Variable |
|-------------------------------|--------------------------------|---------------------------|--|
| AboveGround | Abg Pool Parts 13 | Plumbing | Coping/Joints/Forms |
| | Abg Pools 14 | | Hoses/Pipes/Connectors |
| | Radiant Pools (31) | | Plumbing/Glues/Primers |
| | X Abg Pool Parts | | Seal Sets/Bearings |
| Chemicals | Chlorinators/Brominators | PoolAccessory | Diving Boards/Parts |
| | Package Chemicals | | Floating Lounge Chairs |
| | Pool Chemicals (35) | | Furniture/Accessories |
| CleaningAndMaintenance | Aquabot Parts (91) | | Grills & Accessories |
| | Auto Pool Cleaners | | Handrails |
| | Brushes (06) | | Ladders(Inpool/A-Frame) Drop In Steps (23) |
| | Kreepy Krauly Parts (71) | | Lights/Color Lens |
| | Lab Reagents/Supplies | | Masks/Goggles/Snorkels |
| | Leaf Nets/ Leaf Baggers (24) | | Polaris Mini Jets And Water Falls |
| | Maintenance Kits | | Rope/Floats/Attachments |
| | Patch Kits/Dye Testers | | Skimmers/Main Drains |
| | Test Kits/Reagents/Strips | | Slides/Parts |
| | Vacuum Heads/Parts | | Solar Controls |
| | Vacuum Poles/Parts | | Thermometers |
| Labor | Labor | | Toys |
| Liner | Liners | Pump/Heater/Filter | Cartridges Replacement (07) |
| Other | Close Outs | | Filter Media (Sand De)/Pool Base |
| | Misc | | Filters/Hose Kits/Bases (12) |
| | X Not Used | | Heaters/Heat Pumps (18) |
| Parts | Comfortzone Parts | Spa | Pumps |
| | Fiber Works Parts | | Artesian Spa Parts (82) |
| | Goldline Parts (99) | | Artic Spa Parts |
| | Hayward Parts (65) | | Four Winds/Mira Spa Parts (78) |
| | Ig Pool Parts | | Misc Spa Part & Spa Plus |
| | King Technology Parts (80) | | Spa Accessories |
| | Minimax Heater Parts | | Spa Chemicals/Fragrances |
| | Nature 2 Parts | | Spa Covers |
| | Olympic Parts | | Spa Parts Plus |
| | Ozone/Salt Sys/Ionozer & Parts | | Spas-Artesian |
| | Pentair Parts (67) | | Spas-Artic |
| | Polaris Parts (69) | | Spas-Mira Spas |
| | Premier Parts | | Vita Spa Parts |
| | Raypac Parts | | Winter |
| | Safety Cover Parts (81) | Winter | |
| | Solar Covers/Parts | | |
| | Teledyne Laars Parts | | |
| | Waterway Parts (89) | | |
| | Watkins Parts | | |

Table A.1.2 The Values of CategoryGroup based on the Category Variable

Appendix A.2- Additional Figures and Tables: EDA

| Variable | N | Mean | Std Dev | Min | Max |
|------------------|-------|-----------|----------|-----|------|
| TransactionCount | 8,609 | 5.48112 | 11.3390 | 1 | 232 |
| PRCP | 8,609 | 0.0955117 | 0.241038 | 0 | 2.85 |
| SNOW | 8,609 | 0.0234870 | 0.209507 | 0 | 8 |
| TAVG | 8,609 | 61.5581 | 13.7654 | 14 | 83 |

Table A.2.1 Summary Statistics Quantitative Variables

| DayOfWeek | N | Percentage of Total |
|-----------|-------|---------------------|
| Monday | 1,334 | 15.5% |
| Tuesday | 1,454 | 16.9% |
| Wednesday | 1,302 | 15.1% |
| Thursday | 1,469 | 17.1% |
| Friday | 1,418 | 16.5% |
| Saturday | 1,229 | 14.3% |
| Sunday | 403 | 4.7% |

Table A.2.2 Summary of the DayOfWeek Variable

| CategoryGroup | N | Percentage of Total |
|------------------------|-------|---------------------|
| AboveGround | 14 | 0.16% |
| Chemicals | 1,442 | 16.75% |
| CleaningAndMaintenance | 941 | 10.93% |
| Labor | 1,035 | 12.02% |
| Liners | 22 | 0.26% |
| Other | 691 | 8.03% |
| Parts | 792 | 9.2% |
| Plumbing | 666 | 7.74% |
| PoolAccessory | 463 | 5.38% |
| Pump/Heater/Filter | 1,026 | 11.92% |
| Spa | 1,008 | 11.71% |
| Winter | 509 | 5.91% |

Table A.2.2 Summary of the CategoryGroup Variable

| Morning | N | Percentage of Total |
|---------|-------|---------------------|
| 1 | 3,294 | 38.3% |
| 0 | 5,315 | 61.7% |

Table A.2.3 Summary of the Morning Variable

| Rain | N | Percentage of Total |
|------|-------|---------------------|
| 1 | 3,330 | 38.7% |
| 0 | 5,279 | 61.3% |

Table A.2.4 Summary of the Rain Variable

| SummerMonth | N | Percentage of Total |
|-------------|-------|---------------------|
| 1 | 5,876 | 68.3% |
| 0 | 2,733 | 31.7% |

Table A.2.5 Summary of the SummerMonth Variable

| Snowfall | N | Percentage of Total |
|----------|-------|---------------------|
| 1 | 274 | 3.2% |
| 0 | 8,335 | 96.8% |

Table A.2.6 Summary of the Snowfall Variable

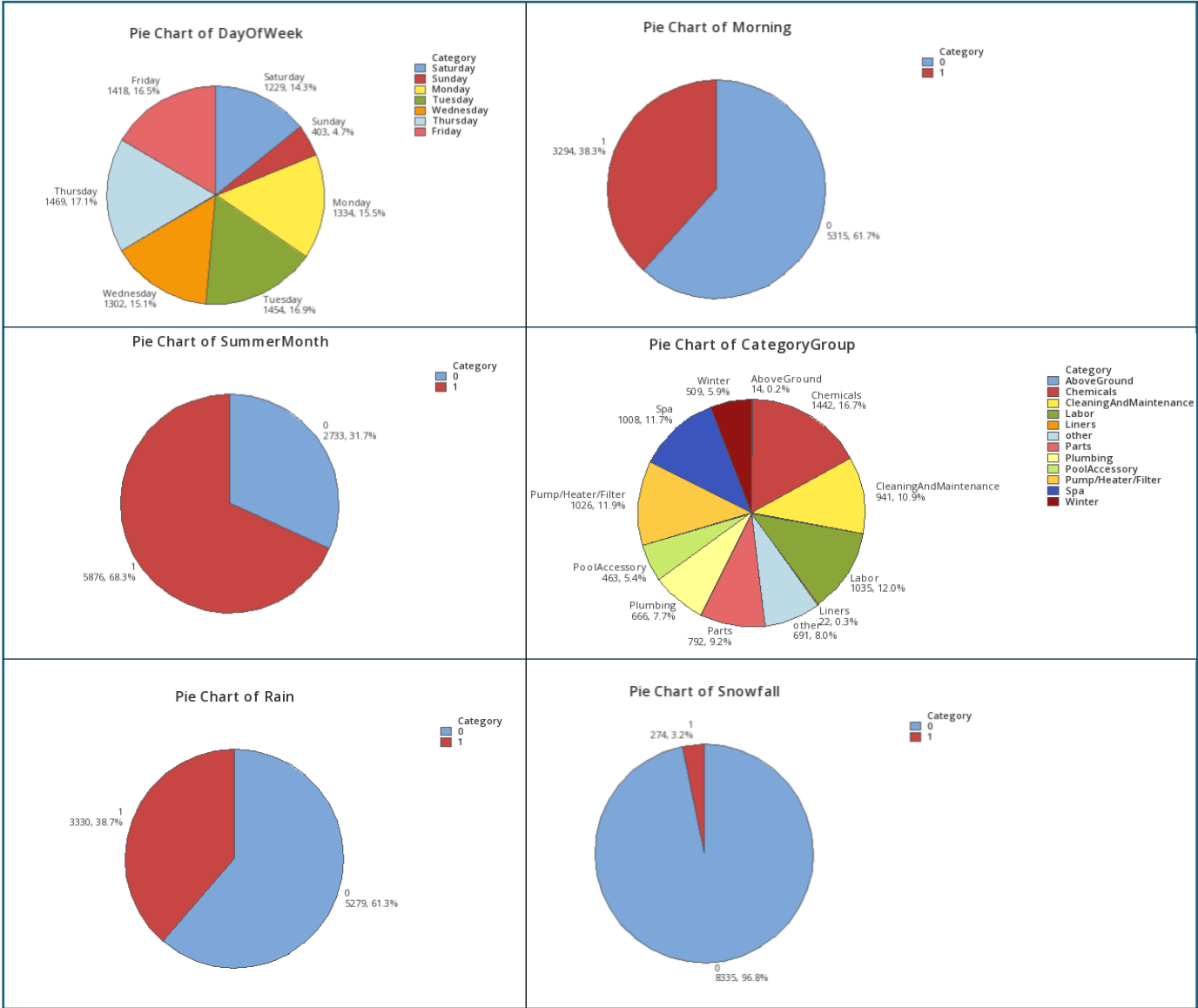


Figure A.2.7 Pie Charts of Categorical Variables- Distribution in Final Dataset

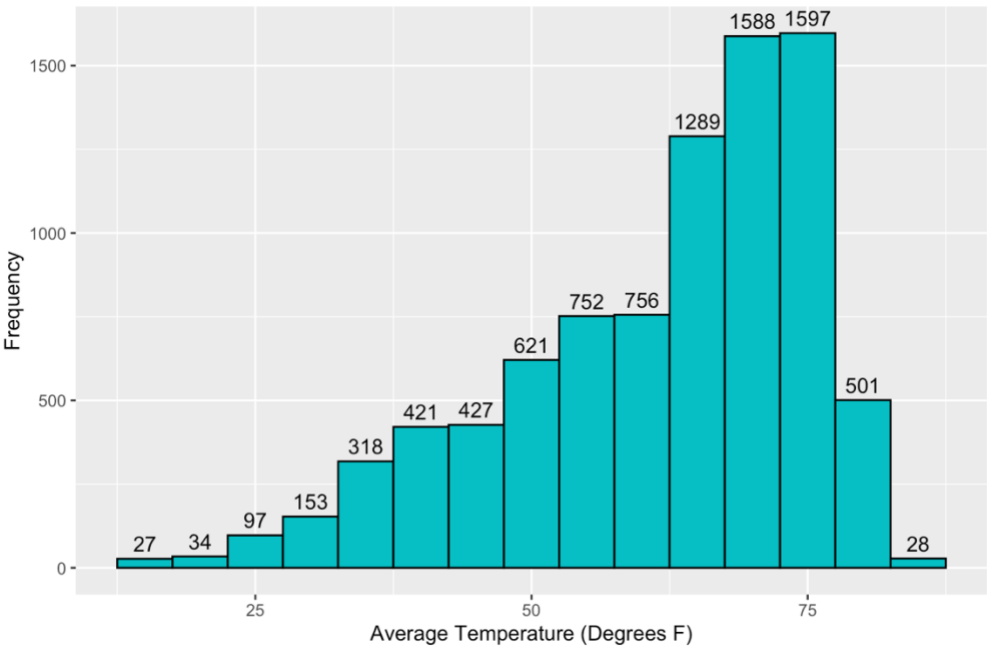


Figure A.2.8 Distribution of the TAVG Variable

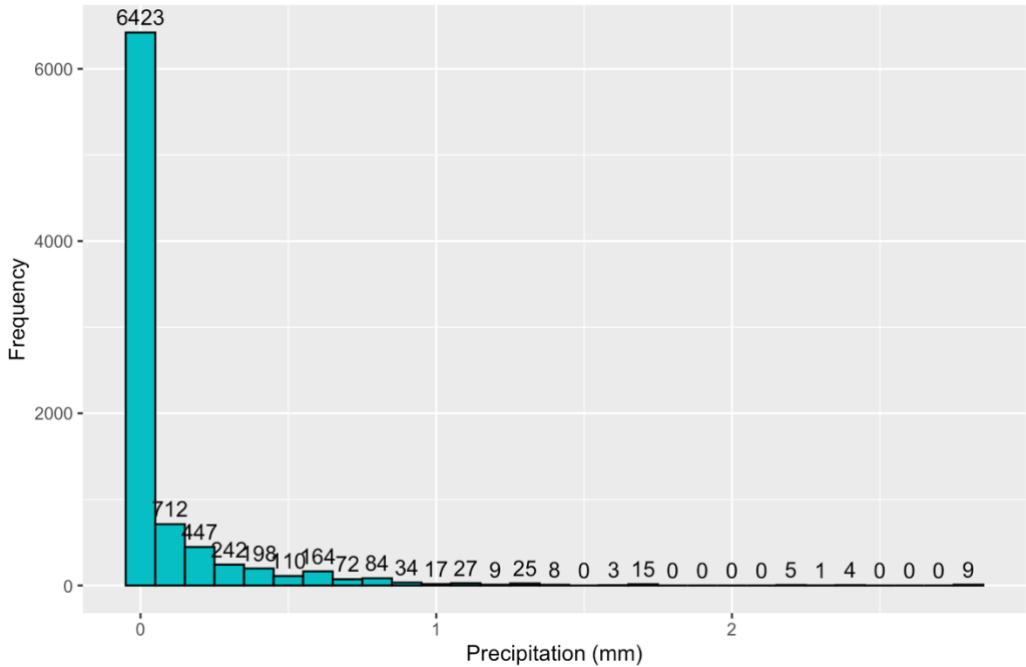


Figure A.2.9 Distribution of the PRCP Variable

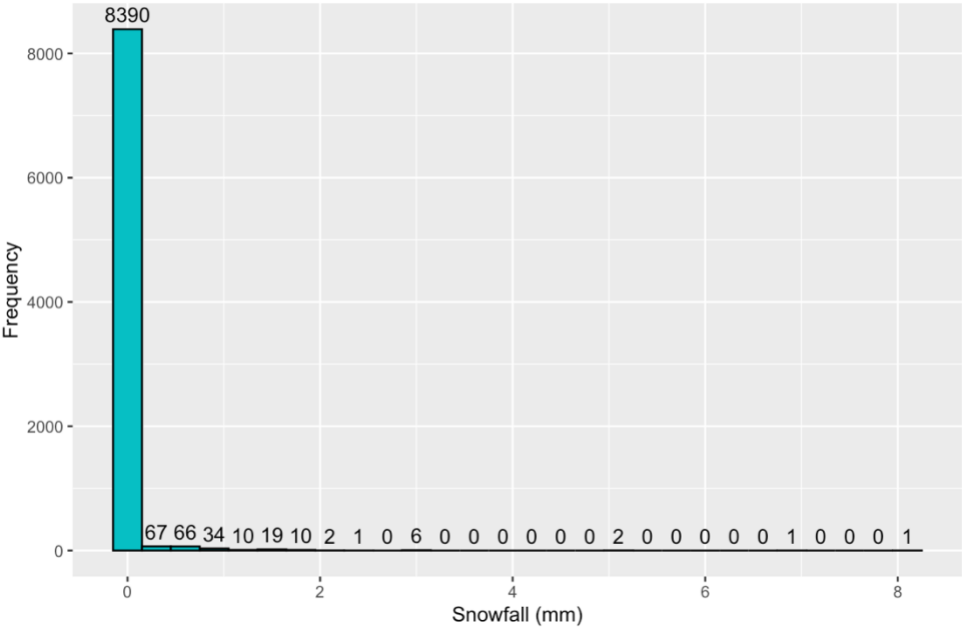


Figure A.2.10 Distribution of the SNOW Variable

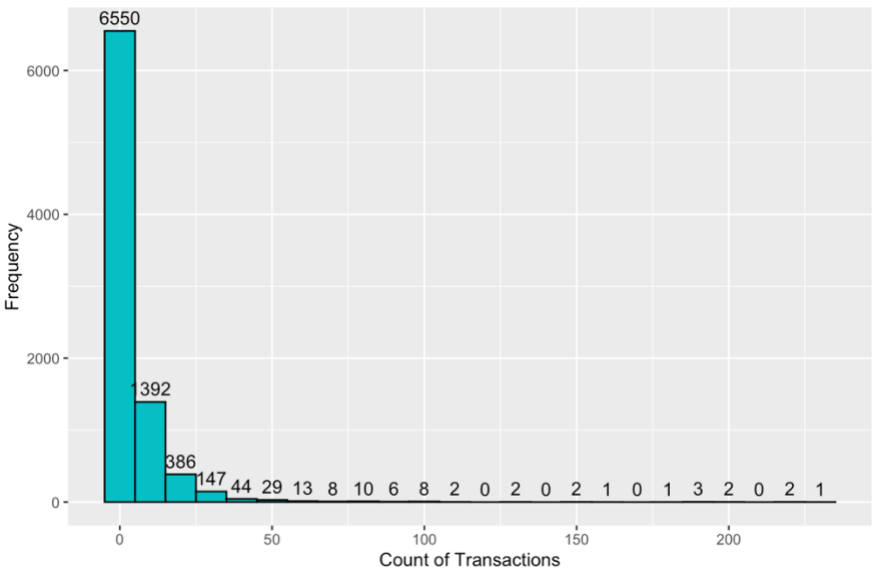


Figure A.2.11 Distribution of the TransactionCount Variable

| DayOfWeek | Total Transaction Count | Percentage of Total Transaction Count |
|-----------|-------------------------|---------------------------------------|
| Monday | 7860 | 16.66% |
| Tuesday | 7717 | 16.35% |
| Wednesday | 8104 | 17.17% |
| Thursday | 8549 | 18.11% |
| Friday | 7052 | 14.94% |
| Saturday | 5879 | 12.46% |
| Sunday | 2026 | 4.29% |

Table A.2.12 Total Number of Transactions by DayOfWeek Variable

| CategoryGroup | Total Transaction Count | Percentage of Total Transaction Count |
|------------------------|-------------------------|---------------------------------------|
| AboveGround | 18 | 0.038% |
| Chemicals | 17019 | 36.07% |
| CleaningAndMaintenance | 2279 | 4.83% |
| Labor | 12060 | 25.56% |
| Liners | 32 | 0.068% |
| Other | 1840 | 3.9% |
| Parts | 1969 | 4.17% |
| Plumbing | 1546 | 3.28% |
| PoolAccessory | 762 | 1.61% |
| Pump/Heater/Filter | 2730 | 5.79% |
| Spa | 4053 | 8.59% |
| Winter | 2879 | 6.1% |

Table A.2.14 Total Number of Transactions by CategoryGroup Variable

| Morning | Total Transaction Count | Percentage of Total Transaction Count |
|---------|-------------------------|---------------------------------------|
| 1 | 15111 | 32.02% |
| 0 | 32076 | 67.98% |

Table A.2.15 Total Number of Transactions by Morning Variable

| SummerMonth | Total Transaction Count | Percentage of Total Transaction Count |
|-------------|-------------------------|---------------------------------------|
| 1 | 36404 | 77.15% |
| 0 | 10783 | 22.85% |

Table A.2.16 Total Number of Transactions by SummerMonth Variable

Appendix A.3- Additional Figures and Tables: Analysis

| | Estimate | Std. Error | Zvalue | Pr(> z) |
|--------------------|------------|------------|---------|----------|
| (Intercept) | 1.2502926 | 0.0298865 | 41.835 | < 0.001 |
| DayOfWeekMonday | 0.1912208 | 0.0164158 | 11.649 | < 0.001 |
| DayOfWeekSaturday | -0.0465528 | 0.0177068 | -2.629 | 0.00856 |
| DayOfWeekSunday | -0.1815242 | 0.0254185 | -7.141 | < 0.001 |
| DayOfWeekThursday | 0.1691730 | 0.0161011 | 10.507 | < 0.001 |
| DayOfWeekTuesday | 0.0696562 | 0.0164809 | 4.226 | < 0.001 |
| DayOfWeekWednesday | 0.2199487 | 0.0162924 | 13.500 | < 0.001 |
| Morning | -0.2847146 | 0.0099414 | -28.639 | < 0.001 |
| SummerMonth | 0.3818731 | 0.0151151 | 25.264 | < 0.001 |
| PRCP | -0.2731587 | 0.0217930 | -12.534 | < 0.001 |
| Snowfall | -0.3021967 | 0.0383162 | -7.887 | < 0.001 |
| TAVG | 0.0033657 | 0.0005201 | 6.471 | < 0.001 |

Table A.3.1: Summary of the Initial Poisson Model for Research Question 1

| | Estimate | Std. Error | tvalue | Pr(> z) |
|--------------------|-----------|------------|--------|----------|
| (Intercept) | 1.250293 | 0.134896 | 9.269 | < 0.001 |
| DayOfWeekMonday | 0.191221 | 0.074094 | 2.581 | 0.00987 |
| DayOfWeekSaturday | -0.046553 | 0.079922 | -0.582 | 0.56026 |
| DayOfWeekSunday | -0.181524 | 0.114729 | -1.582 | 0.11364 |
| DayOfWeekThursday | 0.169173 | 0.072674 | 2.328 | 0.01994 |
| DayOfWeekTuesday | 0.069656 | 0.074388 | 0.936 | 0.34910 |
| DayOfWeekWednesday | 0.219949 | 0.073538 | 2.991 | 0.00279 |
| Morning | -0.284715 | 0.044872 | -6.345 | < 0.001 |
| SummerMonth | 0.381873 | 0.068223 | 5.597 | < 0.001 |
| PRCP | -0.273159 | 0.098365 | -2.777 | 0.00550 |
| Snowfall | -0.302197 | 0.172944 | -1.747 | 0.08061 |
| TAVG | 0.003366 | 0.002347 | 1.434 | 0.15168 |

Table A.3.2 Summary of the Intermediate Quasi-Poisson Model for Research Question 1

| | Estimate | Std. Error | tvalue | Pr(> z) |
|--------------------|----------|------------|--------|----------|
| (Intercept) | 1.41565 | 0.06934 | 20.417 | < 0.001 |
| DayOfWeekMonday | 0.18856 | 0.0742 | 2.541 | 0.01107 |
| DayOfWeekSaturday | -0.05142 | 0.07999 | -0.643 | 0.52035 |
| DayOfWeekSunday | -0.17881 | 0.11491 | -1.556 | 0.11974 |
| DayOfWeekThursday | 0.16865 | 0.07279 | 2.317 | 0.02054 |
| DayOfWeekTuesday | 0.06825 | 0.07451 | 0.916 | 0.35973 |
| DayOfWeekWednesday | 0.21922 | 0.07366 | 2.976 | 0.00293 |
| Morning | -0.2835 | 0.04494 | -6.308 | < 0.001 |
| SummerMonth | 0.44665 | 0.05141 | 8.689 | < 0.001 |
| PRCP | -0.26346 | 0.09823 | -2.682 | 0.00733 |
| Snowfall | -0.36191 | 0.16807 | -2.153 | 0.03131 |

Table A.3.3 Summary of the Final Quasi-Poisson Model for Research Question 1

| Assumption | Notes |
|---|--|
| The dependent variable consists of count data | The dependent variable is the count of sales transactions. |
| Response variable Assumptions | $E(Y) = \mu$, $Var(Y) = \phi\mu$, Where μ is the expected mean transaction count, and ϕ is the dispersion factor determined from the sample data. |

Table A.3.4: Model Assumptions: Quasi-Poisson Research Question 1

| Chi-Sq Test Statistic | Df | p-value |
|-----------------------|----|---------|
| 1696.1 | 99 | < 0.001 |

Table A.3.4 Summary Chi-Square Test for Research Question 2

| CategoryGroup | N | Percentage of Total |
|------------------------|-------|---------------------|
| Chemicals | 1,442 | 16.75% |
| CleaningAndMaintenance | 941 | 10.93% |
| Labor | 1057 | 12.28% |
| Other | 705 | 8.19% |
| Parts | 792 | 9.20% |
| Plumbing | 666 | 7.74% |
| PoolAccessory | 463 | 5.38% |
| Pump/Heater/Filter | 1,026 | 11.92% |
| Spa | 1,008 | 11.71% |
| Winter | 509 | 5.91% |

Table A.3.5 Summary of CategoryGrouping after Combining AboveGround and Liners Categories

| Assumption | Notes |
|--|---|
| Sample is randomly drawn from the population | The sample is three continuous years of sales data from a population of all years the business was open. However, the sample size is large. |
| Expected values >5 | Groups were combined to ensure the minimum expected count is greater than 5. The minimum expected count is 9.788 |
| Mutually Exclusive Groups | All groups with observed counts are mutually exclusive. A given transaction can only occur in one product category in one month. |

Table A.3.6: Model Assumptions: Chi-Square Test Research Question 2

| | Estimate | Std. Error | zvalue | Pr(> z) |
|-------------|-----------|------------|--------|----------|
| (Intercept) | 2.151084 | 0.008879 | 242.27 | < 0.001 |
| Rain | -0.164434 | 0.015167 | -10.84 | < 0.001 |

Table A.3.7: Summary of the Initial Poisson Model for Research Question 3

| | Estimate | Std. Error | tvalue | Pr(> z) |
|-------------|----------|------------|--------|----------|
| (Intercept) | 2.15108 | 0.04812 | 44.706 | < 0.001 |
| Rain | 0.16443 | 0.08220 | -2.001 | 0.0456 |

Table A.3.8: Summary of the Final Quasi Poisson Model for Research Question 3

| Assumption | Notes |
|---|--|
| The dependent variable consists of count data | The dependent variable is the count of sales transactions. |
| Response variable Assumptions | $E(Y) = \mu$, $Var(Y) = \phi\mu$, Where μ is the expected mean transaction count, and ϕ is the dispersion factor determined from the sample data. |

Table A.3.9: Model Assumptions: Quasi-Poisson Research Question 3